

Table of Contents

Introduction.....	1
Overview.....	3
Chronology of Active Shooter Incidents	7
Defining “Active Shooter”.....	19
The Six Phases of Active Shooter Incidents.....	27
Phase I: The “Mindsets” of the Active Shooter.....	31
Phase II: Planning an Attack.....	41
Phase III: Preparation for an Attack.....	49
Phase IV: Approaching the Incident Location.....	51
Phase V: Implementation of the Attack.....	53
Phase VI: Attack Resolution/Mitigation	55
Individuals’ Responses to an Active Shooter in the Vicinity	57
Facility Managers’/Security Officials’ Responses ..	61
When Law Enforcement Arrives	63
When Emergency Medical Personnel Arrive	69
Post-Incident Consequence Management.....	71
Preparing an Emergency Response Plan	73

Preempting Future Attacks by Recognizing Signs of Potential Violence by Individuals in Your Environment	81
Self-Assessment Checklist for Organizational Preparedness	87
Appendix.....	93
Index.....	97
Author's Biography.....	101