



# **ASIS International Military Liaison Council Survey Results**

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# Foreward

Headquarters, ASIS International conducted a survey prepared by the Military Liaison Council and utilizing the services of “Survey Monkey.” The survey was advertised via ASIS’ monthly member update email and through the ASIS Councils. A total of 1522 ASIS members responded to the survey.

Comments from the survey participants have not been modified and therefore reflect any typographical errors or poor grammar as originally written by the author.

Every effort was made to recount/verify responses, however there were anomalies in that respondents did not answer all questions. A common theme in the comments was that respondents had problems with the survey with regards to each question forcing you to use a rating level only one in evaluating responses for a particular question.

## Executive Summary/Overall Analysis

Overall the survey questions responses and comments from ASIS members indicate several priority focus points/themes. These are:

- Job transition services for retiring, separating or wounded military members.
- Promoting ASIS membership and certifications among military establishments.
- Reduced costs for membership, certification and training for military/government members.
- Information/intelligence sharing among the military and private sector.
- Sharing of best practices and techniques, tactics and procedures.
- Sponsoring educational and training events at ASIS seminars and chapter meetings.
- Better communication—educating the ASIS membership on the Military Liaison Council.

**What is your primary relationship to or interest in military security functions?**

- a. Uniformed member of a military service or civilian member of a military establishment. **(248)**
- b. Consultant, developer, and/or provider of security expertise, technology, products, or services. **(538)**
- c. Not otherwise connected to the military but have an interest in civil-military cooperation. **(635)**

Total Responses: 1421

**Analysis:** Only 17.5% of respondents are military or civilian members of a military establishment.

**What areas of civil-military security cooperation are of most interest to you? (Please score your selections with 1 being most important and 5 being least important.)**

**Response: Resources for best practice in security tactics, techniques, and procedures.**

Rated #1 – 403

Rated #2 – 277

Rated #3 – 195

Rated #4 – 163

Rated #5 – 103

Total Responses: 1141

Average Response Rating: 2.37

**Response: Access to emerging research and development in security concepts and technology.**

Rated #1 – 216

Rated #2 – 338

Rated #3 – 296

Rated #4 – 231

Rated #5 – 82

Total Responses: 1163

Average Response Rating: 2.68

**Response: Opportunities for security contracting and/or the sale of goods and services.**

Rated #1 – 209

Rated #2 – 106

Rated #3 – 158

Rated #4 – 143

Rated #5 – 657

Total Responses: 1273

Average Response Rating: 3.73

**Response: Training, education, and certification in security disciplines having civil-military applications.**

Rated #1 – 277

Rated #2 – 313

Rated #3 – 324

Rated #4 – 234

Rated #5 – 93

Total Responses: 1241

Average Response Rating: 2.64

**Response: Improved communications and coordination of civil-military security operations.**

Rated #1 – 253

Rated #2 – 263

Rated #3 – 267

Rated #4 – 349

Rated #5 – 229

Total Responses: 1361

Average Response Rating: 3.03

**Analysis:** Resources for best practices and training/educational opportunities rated more important.

**Other (Please Specify):**

terrorism intelligence

CI/KR Defense Industrial Base Gatekeeper - NW WARN

THIS SEction will not let me select the same number?

Sharing intelligence procedures and chain of command protocols

through dialog

Joint Protective Detail

Exchanging intelligence information.

Serving my country

Access to security related intelligence

Demilitarisation

investigation, criminal law

Policy and procedures, Statutes and Regulatory information.

Military backup support liasons/MOAs for emergency/terrorist situations

Note: Your check boxes above don't work correctly

no interest

C4I R&D

Joint Incident Investigations

Sharing international best practices across the security field.

Classified Defense Contractor

Requirement for new technologies

Access to intelligence relevant to Homeland Security

Healthcare

Transition of military/civilian technologies for civilian/military application

Providing State-of-the-art Mass Notification Systems & Services

Management of inter-jurisdictional security and/or emergency response.

Help in achievement of US Security Global Objectives

Cooperate with the Public Forces

Accident Investigation Techniques/Analytical Tools/Training

Potential candidates for civilian security employment.

Sharing security management concepts and best practices.

Awareness, Integration

Security responses and efforts through physical infrastructure.

Residential Security for Military Personnel

Support for Civil Operations in time of man made or natural disasters

Use of military assets to assist civil Law Enf.

THIS SURVEY DID NOT LIKE MORE THAN ONE "3" IN THIS!

Diversity and Hate Crime Prevention

Intelligence/information sharing is my #1 area of interest.

Support of advanced concept development

Opportunities for introduction of new Mass Notification technology

All, but contracting opportunities are important.

Part of DHS State Fusion Center for Michigan

National Industrial Security Program with DSS

Operations Research & Process mgmt training & coordination

Employment Opportunities for Military after retirement

keeping military & civilian as separate as possible

**What are your current means of exploiting opportunities for civil-military cooperation?** (Please score your selections with 1 being most important and 5 being least important.)

**Response: Personal, independently developed, contacts and professional acquaintances.**

Rated #1 – 651

Rated #2 – 226

Rated #3 – 153

Rated #4 – 85

Rated #5 – 107

Total Responses: 1222

Average Response Rating: 1.99

**Response: ASIS International affiliation and/or attendance at ASIS sponsored functions.**

Rated #1 – 245

Rated #2 – 285

Rated #3 – 251

Rated #4 – 220

Rated #5 – 209

Total Responses: 1210

Average Response Rating: 2.89

**Response: Affiliation with or attendance at functions by professional organizations other than ASIS.**

Rated #1 – 90

Rated #2 – 299

Rated #3 – 386

Rated #4 – 268

Rated #5 – 139

Total Responses: 1182

Average Response Rating: 3.06

**Response: Formal civil-military contracting channels or Broad Agency Announcements (BAAs).**

Rated #1 – 106

Rated #2 – 164

Rated #3 – 191

Rated #4 – 297

Rated #5 – 453

Total Responses: 1211

Average Response Rating: 3.68

**Response: Government established structures for civil-military security cooperation.**

Rated #1 – 216

Rated #2 – 286

Rated #3 – 246

Rated #4 – 296

Rated #5 – 254

Total Responses: 1298

Average Response Rating: 3.07

**Analysis:** Personal, independently developed, contacts and professional acquaintances and ASIS International affiliation and/or attendance at ASIS sponsored functions rated most important.

**Other (please specify)**

Does not let you select the same number.

Retired

Local liaison efforts.

Proper Orientation

None of the above

We are a GSA contractor and have performed several installations with local and federal government agencies.

What is a BAA? Are these only in the USA?

No interest

Publications in the security field.

Networking with other security professionals

Retired military

GSA Contract Holder. FSS Contract GS-07F-5835R

Working Closely with USACE, AFCESA & NAVFAC

Civilian Advisor to the USMC

Help in War against Terrorism

All of these are scored 5

Develop the security professionalization.

Mutual Assistance Protocol

Internal company contacts

SAME COMMENT AS FOR 2.

Retired Military (LTC Military Police)

They all are of high importance.

I'm President & CEO of Citizens Counterterrorism Coalition, Inc.

**What value could the ASIS International Military Liaison Council add?**  
(Please score your selections with 1 being the most important and 5 being least important.)

**Response: Advocate for greater military membership and participation in ASIS International.**

Rated #1 – 312

Rated #2 – 189

Rated #3 – 223

Rated #4 – 281

Rated #5 – 196

Total Responses: 1201

Average Response Rating: 2.88

**Response: Sponsor events, briefings, and/or conferences that encourage civil-military exchange.**

Rated #1 – 301

Rated #2 – 369

Rated #3 – 283

Rated #4 – 188

Rated #5 – 78

Total Responses: 1219

Average Response Rating: 2.49

**Response: Advance civil-military training, education, and/or professional certification initiatives.**

Rated #1 – 358

Rated #2 – 323

Rated #3 – 324

Rated #4 – 150

Rated #5 – 69

Total Responses: 1224

Average Response Rating: 2.39

**Response: Inform on and facilitate access to security research and development opportunities.**

Rated #1 – 184

Rated #2 – 283

Rated #3 – 269

Rated #4 – 385

Rated #5 – 136

Total Responses: 1257

Average Response Rating: 3.00

**Response: Promote contracting and commercial opportunities with the military establishment.**

Rated #1 – 195

Rated #2 – 135

Rated #3 – 129

Rated #4 – 161

Rated #5 – 686

Total Responses: 1306

Average Response Rating: 3.77

**Analysis:** Advocate for greater military membership and participation in ASIS International; sponsor events, briefings, and/or conferences that encourage civil-military exchange; and advance civil-military training, education, and/or professional certification initiatives rated as the most important.

**Other (please specify):**

Develop awareness of Training and Certification resources as described in Executive Order 13434, National Security Professional Development

Does not let you select the same number

Reduced or eliminate fees associated with military attendance at ASIS event, meetings, and certifications preparation programs.

limited for overseas members

Offer jobs to someone other than FBI Agents who can't investigate anything. They are given the title and given the best job, and undoubtedly the worst investigators I've seen. Simply put, they are bureaucrats - administrative investigators. Hire more hard working street cops.

Advocate acceptance of military police certification by civilian law enforcement.

Establish an ASIS International presence in geographic areas where civil-military security operations are underway or likely to occur - before private contractors dominate the environment.

Be more Proactive with the Military

Help Military in Achieving Objectives to win the CT War

Give opportunities to Development of its members

Career transition from military to civilian employment

Provide briefing on Industry Specific Threats

Not sure as civil role in Australia is not as significant in US

They all are of high importance

Also liaison with military wounded and/or disabled with a scholarship program that may be financed by the council in conjunction with companies and ASIS

Government agencies need absolute aid & assistance from private security establishments in order to combat terrorism successfully.

Something wrong with your list. Cannot make checks.

Military Transition to Civilian careers

Choice selections not working, cannot pick more than one.

**What other ways could the Military Liaison Council improve civil-military cooperation?** (Open-Ended Response)

exchange best practise on issues concerning protection of critical infra

Job Fairs and Professional Development Seminars Sponsored in Military Settings.

My second choice would be the advancement of civil-military training, education and certification initiatives

Creating security awareness together.

sharing information

improve security

Educate government entities (especially DOD) on ASIS and how it can help.

Cross-flow enterprise solution ideas to assist the military in integrating legacy security systems. Increase the military's awareness of available toolsets and appreciation of the private risk management systems and practices.

Modeling Air Force liaison practices and sponsoring certification programs.

Provide feed back from Civil-military BAA concerning what the organizations need or are interested in developing.

Regular updates on areas of conflict around the world

Volunteer speakers for the Military Affairs committee meetings of the various chambers of commerce that are located near military bases.

Your points are captured well in the above questionnaire. Although, I feel that many of your questions carry equal weight.

Develop liason with the private sector similar to the way corporate and law enforcement are doing it. Meet with local corporate security directors and managers and inform them of available and emerging technology that will be available to the. Let them know that almost all physical security applications were developed and used by the military first.

Sponsor an event at a military base - focused on ASIS support to the military

Involve selected civilian organisations in mock joint unclassified training exercises with the military

Security strategy and operations management.

Contacts and training opportunities

More promotion of the benefits of such a relationship

Establish a protocol for communication between military, civil authorities and agencies.

Establishing networks within the Security industry.

Being more international focused.

Identify contracting vehicles such as I have that leverage best in breed technologies with setaside

Increased cooperation in affairs related to Homeland Security.

1. Provide certification preparation programs at no-cost to ASIS active duty members. ASIS certification is already available through service connected professional development initiatives. 2. Provide ASIS guidelines developed in conjunction with DoDI for the security of military installations to provide best practices developed for best military security.

No additional suggestions at this time.

By sharing security related information

Provide a conduit between military and civilian security issues and best practices

ASIS Chapter members visit military training sites.

Establish Local chapter Liaison groups: co-sponsor events to promote base/community security.

Proven training method that meet army reg's

Intel sharing.

Develop and sell to DoD a uniformed standard for ASIS membership and ASIS certification of DoD personnel, e.g., use of DoD funding for membership and certification.

In general, Civilian and militaries have similar security goals. There are risks and threats using new technologies to pass the lines of defenses and they are informed about their. May be it is a good idea TO CREATE AN ON LINE FORUM in order to inform IN A FLASH the incidents and give the opportunity to prevent equal actions

Provide introductions to military decision makers.

Professionalize security management positions within the government. Requiring certification for security specialist. Develop nationally recognized certification for personnel security and other specialties. Foreign Disclosure etc.

The Military has been on the cutting edge of new technologies, and could provide insight to the adaptability for civilian use, as well as manufacture contacts..

cross notification

Develop study on provision of security services by PMCs and PSCs in conflict zones and regulation of companies/contractors

Inform members about opportunities for contracting, subcontracting and establishing relations with DoD agencies.

It would involve military bases with the surrounding professional community, which could help to secure the future of bases in danger of being shut down.

Offer guest speakers to relevant military occasions and vice-versa.

monthly informal lunch meetings with guest speakers

Invite military security members to local chapter meetings.

By setting the interdepartmental committees

enhance the cooperation, information exchanges, and awareness.

Facilitate more speakers from the Military

by giving basic orientation in use of fire arms to the developing nation

Learn to work with private sector.

More Conferences.

Provide local ASIS chapters with resources (i.e., plaques, gifts, sponsorships, etc.) so that they can better "reach out" and recognize local military members for specific awards/recognition. This type of ASIS exposure on the local level would expose professionals to our organization that they would otherwise never heard of.

CTAP

They need to advertise themselves better. I had no idea they existed. Being a retired vet of 20 years in the Marines you think they would have tried to reach out sooner. Makes me wonder the true value.

Bridging the gap and save countless rip off of research and development.

Firefighting tactics, techniques, and sharing of resources between local, state, federal authorities

Incorporation of presentations into monthly ASIS Chapter meetings

Identify opportunities to support maritime security civil-military partnerships

Through regular exchange of reading material

Exchange of security information and intelligence.

The Military Liaison Council can work towards, if not already, Military/Government acceptance of ASIS certification programs instead of only DoD certification.

Participate in DOD and DHS doctrine development.

Include more military specific security articles in Security Management Magazine. Make the magazine available to active duty security professional by reducing cost = increase distribution.

Here in Hong Kong no formal military liason with Chinese PLA

improve the relationship by enhancing the responsibilities (who does wat) with dialog sessions, in cooperation with militairy and civil organizations

Recruitment/job placement for qualified service members transitioning to civilian life.

ASIS could also host Exercises that involve joint Civil and Military cooperation.

Having more interest in each branch. Using the oppertunities during converences.

As a retailer, civil-military cooperation is not a priority. However, security-related information-sharing and recruiting (placing seperating service members in the civilian world) would be helpful

provide threat assessments on high risk locations where military operate - and where our civilian employees also work. (perhaps a vetted list of hotels, ground transport providers, etc.)

Establish means whereby civilian security personnel can receive briefings on current national security matters. This should include threat briefings and limited intelligence estimates. This would require background investigations and clearances at the secret or higher level.

Develop and encourage military membership through credit for military training and experience toward ASIS certifications, i.e. CPP.

Send flyers to local military facilities to invite them to ASIS meetings.

Standards and interoperability issues.

Facilitate more thorough, timely and accurate communication in civil-military dealings

Dismiss pro US commercial bias

training program for special units from Military Sector

Appoint cluster managers to engage in annual sporting events in neighbourhood. This will in turn build trust that can affect Sharing timely information.

Concideration for the inclusion of UN and NGO who work everyday in civil/mil field environments

Help transition military personel into civillian security management positions.

There is an enormous lack of understanding and knowledge of ASIS and the security profession as it relates to military, public and private security indutries. Outreach opportunities into the various career and military centers PRIOR to retirement would greatly enhance the security industry for the future.

- Increase awareness and training - Emergency preaparness planning and inter-agency workings/communications -

As stated in the above section, Sponsor events, briefings, and/or conferences that encourage civil-military exchange. Continue to promote ASIS certifications as a desired International Standard of excellence.

Solicite key information from current and former military service members who are now ASIS members for contacts and knowledge of processes and procedures.

Exchange guest speakers at professional functions

Joint research projects and workshops.

transition education

Coordination with military and quasi-military efforts ie., CTPAT, OPSEC, Industrial Security, etc.

Provide opportunities for a vendor to showcase their company and technical ability vs. only looking at low bids. Low bids are like any other product. Typically you get what you pay for.

Make the process of opening up the Military Market to smaller businesses easier to understand

Emergency Planning and Terrorism Response post event contingency planning

The War on Terror is daily becoming more of a concern of Home Land Security. ASIS MLC could provide training for the military in areas of civil security.

Preparing to cooperate when natural or man made disasters occur

Provide contact information between the civil and military departments to foster greater cooperation and communication.

Developing more ways to share information

More education on how military works in event of a major disaster. Are their resources available?

Regular Interaction and liaison with local councils and authorities

Mutual confidence building by opening better channels of communications. Increase the level and frequency of mutual interactions.

Most military security, force protection, antiterrorism, and executive protection personnel I have contact with do not know about ASIS. Recruitment drives and sponsored events advertised on or around military installations can help with exposure. The networking and training benefits can be valuable for active military and for those transitioning to civilian careers.

Ask to visit the military resettlement courses as a guest speaker outlining what ASIS is attempting to achieve within the industry.

Employee under-cover trained officers to work in civil social/relegious/educational/etc. gatherings. And so on.

education. reserach, certifications.

Perhaps through advertising in military magazines and websites.

a greater depth of information and assistance on the local level to members who are calling on all levels of the government segment.

Better marketing opportunities for GSA Advantage registered contractors.

Better communications so the military knows and utilizes ASIS.

By offering training in areas of need. Certification of ASIS organized courses, exchange of valid information on terrorism or militant activities and participation in selected military exercises by members

Act as a clearing house for employment of service members coming out of the active service. We have a committee headed by Dr. Robert (Bob) Emery, Executive Director, Environmental Health & Safety, University of Texas - Houston Health Science Center, 1851 Crosspoint Drive, OCB 1.330 Houston, Texas 77054, that is planning to assist disabled veterans find security related positions. I strongly suggest that you contact him regarding his innovative program.

Don't forget that there are ASIS International members outside the USA. Consider other countries.

I would like more information on the MLC and opportunities in Canada

Investment in private security development outside to U.S.

Sponsor/Host military speakers at ASIS Chapter events

Further promotion of certifications, CPP, PSP...

In Canada it would appear that the military is primarily to other government agencies. Getting the military off the base more would be a start.

Cross-council activities (e.g. LELC, contractors' security groups)

Training opportunities and joint partnership exercises.

More information to the troops that may qualify on opportunities and benefits. Also transfer military training to civilian certification

Local Chapters reach out to their respective local military establishments by inviting decision makers to local meetings.

It appears more attention is devoted with individuals with pedigrees rather than actual first hand experience. The pedigree world does not recognize individuals with 25+ years

of first hand design, implementation and execution experience. While some individuals learn by reading, others are the pioneers of the materials being studied.

I think the monthly meeting and maybe a couple of times a year have like a military open house.

Have Round table discussions on mock exercises.

ASIS Certification for military Security Force Personnel

Protection of Boarders

By improving recognition of the military skills and expertise in the security field, particularly internationally, by the civilian commercial, industrial and professional communities. Also by assisting the military in training and educating their servicemen, prior to discharge, on the need to 'demilitarise' themselves in the job market.

invite military to ASIS-give free passes

Advise me and my staff on emergency conditions relating to the Hudson River that we may encounter because of the close proximity of our location and operation to the river. Perhaps with the following branches; Army Corps of Engineers and US Coast Guard.

special group creation

Sponsor a technology fair within the National Capital Region. Organize a job placement service for returning veterans interested in the security field. Assume a role in developing standards & practices for armed security personnel who operate in hostile environs overseas in support of U.S. forces.

Basic, non classified information sharing.

It is a win, win situation by working with the military we ensure that high quality candidates will look for careers in the security industry.

Create networking opportunities

ASIS and Military could establish some formal lines of access to specialized weapons, vehicles, equipment, etc. that could certify and make available through proper training and authority for use by civil authorities for special situations, i.e. riots, natural disasters, man-made disasters, etc.

Two way communication improvements.

Hire good street cops.

Provide education and resources to private industry in the fields of Pandemic Planning.

Local Chapter, Regional, National hosting of event similar to North Texas Chapter annual (45years) Law Enforcement Appreciation Night (LEAN) inviting current and veteran security professional to attend free.

I feel it would be valuable to have a forum on the ASIS site that enables civil-military to conduct discussions on security topics. The real-time interaction would provide valid input on the current trends and practice. This sharing of information is necessary to progress both industry and government, while providing network opportunities.

The civil security community in Vancouver BC appears to have a limited counter-insurgency knowldeg base. Greater civil-military cooperation would be one means to increase this knowldeg base within civilian paractisioners.

Facilitate the establishment of a formal process for sharing intelligence from the military to contract service providers

Greater emphasis on communication

Media: Newsletters, Conferences

Network with InfraGard and othe military/private partnerships.

Become more involved in the debate around use of PSCs in support of military operations and conduct research into the role of the commercial sector in reconstruction/nationbuilding operations and operations other than war (OOTW). I have already done some work in this field academically, principally related to intelligence co-operation.

Offer ASIS Services Expertise to support/train/enhance Military Operations, and/or specific events.

By promoting an arena where the exchange of open dialogue/communication brings about understanding of issues affecting the security and protection of people, and assets in a nonpartisan environment.

Expand beyond just security matters to include some emergency managment under the new USNORTHCOM mandate for civil assistance in a disaster.

Article in magazine; add subject matter publications to library; research certification programs using military training/experience similar to that used by colleges for degrees

Target Military Security Professionals for membership and certification process

special website for contracting opportunities suited to ASIS members

Improve cooperation during for natural disaster's to assist in understanding the rolls each part plays.

Civil-Military emergency contact coordination

Provide liasion to public government agencies. Example Port Authority of NY&NJ security

Assist in exchanging best practices between civil and military spheres. One area is in transparency in vendor contracting and in fraud detection and prevention.

Develop vehicles for information sharing and partnering (web site / recruiting on military establishments / projects).

Just getting the two together and providing cross-education about what we do would lead to greater cooperation and efficiency of effort.

foment a better intercultural understanding, to include the role of non US military establishments that can not be measured with a US standard

Good opportunity to share training and technology ideas and concepts.

The MLC should establish formal relationships with governmental, NGO, and intergovernmental organizations to have a presence at conferences, in on-the-ground operations, etc. to advise and assist governmental parties as they establish security operations.

NBC - Nuclear, Biological and Chemical Emergency Response Protocols & Training for civilians; Mass Casualty Response abilities and access to equipment. For example - an Epidemic Emergency Response.

Joint training opportunities between military law enforcement and local, state and federal law enforcement.

Participation and encouragement in career fairs for military / policing / security fields.

Promote conferences like AFCEA does

Facilitate the sharing of intelligence between civil and military organizations through secure channels.

Offer highly discounted prices to active duty members (including National Guard and Reserve) at seminars and workshops.

Provide an SME resource for Mil/Civ officials to access information about each other.

Increase military participation in ASIS. Offer a special ASIS/Military accreditation.

training-education-communication

Public Relations

Providing information supporting the relationship.

information and intel sharing domestic and foreign

Up to date news letter and web link.

Outreach program could prove most effective. Go visit the military on their turf.

Implementing, w/i ASIS, event sponsorship of DoD security technology meetings similar to those previously conducted by NDIA

Expand ASIS participation in GWOT and AT/FP activities

I am a member and co-chair of the IACP's Civilian Law Enforcement Military Cooperation Committee. This has been established and functions to create a liaison vehicle for best practise, issues of common interest in the area of law enforcement across the communities. You may wish to consider adding that civilian law enforcement vehicle in there as well like the IACP and / or seeking an affiliation of that committee with a new ASIS committee.

N/A this is more relevant for the US than EU

Information on new and emerging technologies

More collaboration between military and civil security organisations with more fora for interaction and exchange of ideas

Frequent social interactions will help also.

Specific sub groups - eg border security; military assistance to civil organisations

Encourage more Military Security related articles in the ASIS magazine

Need to respect and understand institutional knowledge and intelligence connections

Enter into a partnership with the US Military to develop new or enhanced means of securing personnel, structures and bases.

Through extension of military liaison to ASIS members for community developments in support of the military.

I think you cover all the best opportunities.

make personal connections possible

To participate to some joint events on the field.

The interaction would benefit the civilian/business community as the expertise would flow into the world as in today's world does not have boundaries for military and civilian setups, the terrorists strike anywhere and even the civilians come under their threat.

Cooperation and smooth exchange of information and coordination.

Avenue for trusted partnerships, particularly with the international community

Share information and communications between the military and civilian security experts

Host a conference for the military which is light on meetings but long on time to side bar

blended forums with a panel that has real world experience, exhibiting the value added and leveraging this experience to the ASIS community

Improve global communication response during national disasters

Marketing to the military security fields, uniformed and Department of Defense civilians serving in critical security positions around the world.

The Military Liaison Council could make ASIS members from the education sector more aware of grants for education, broad agency announcements, and perhaps even help facilitate the process.

Frequent exchanges and forum to discuss emerging socio-security or international civil security/military threats. Focus groups may also be formed and sponsored by MLC to present proposals and solutions which will help improve current security lapses.

Make military procedures and expertise better known to private security

Set up a buddy system between countries /civil & Military, to get a sense of cooperation and exchange ideas.

Invite qualified military representatives to exchange written information based on their training and experience in ASIS periodicals for members consumption and exchange.

Networking between civil institutions, including academia and military organizations, especially university ROTC detachments

Joint civilian/military disaster planning/exercises.

Develop grass root cooperative programs between the military and business in order to obtain a better understanding of the others concerns etc.

Military support on Latin America (drugs, etc.)

Publish a list of individuals for networking purposes. Create a database of best practices. Create an online forum for networking and exchanging ideas.

Interaction and support to civilian emergency response and preparedness

Provide a conduit between the military and ASIS members to allow two-way communication to share experience, ideas and support

Transition from Military to Contract Security.

Facilitate exchange programs between participating entities. These programs could be for educational purposes (internships, etc.) or projects to evaluate/improve protective architectures, security strategies, tactics, techniques, and procedures.

Encourage/support Chapters to invite military personnel to be guest speakers at monthly membership meetings. Encourage/support Chapters to provide ASIS awareness presentations at Military based meetings. Have each Chapter establish Military Liaison Committees.

Greater awareness of the council. I'm prior military and have been ASIS member for a number of years and just learned you the Council's existence.

standards and practices are good for everyone.

Develop and maintain a fundamental database which will provide the unique service offered by its members. The assumption being that ASIS members offer a broad scope of services and sciences which will be presented more effectively and readily through a key-word search or print material.

There is always great value to be found in networking. Sponsoring events, briefings, and/or conferences that encourage civil-military exchange is a great idea.

By contacting directly every single Ministry of Defense in every single country ASIS has chapter and promote the interaction of Civil - Military Network, some countries are not cooperative to go together with the Private Industry Security, important to mention, that all of us, the ASIS members, whether be certified or not, we need to have an ASIS ID that be recognized and useful.

While operational forces have access to the latest technologies, it has been at the expense of infrastructure security stateside. Anything that emphasizes the need for physical security stateside and the private resources to assist the military in meeting those needs.

Cross-walk education/certification initiatives and work with military to understand education/certification. There are so many personnel now who are both civilian LE/Security personnel and play military roles through the guard or reserves. Education of leadership in the military could help them understand how to utilize the individuals they have and the skills they bring from their civilian lives.

certification and training up to military standards or higher

Probably the most important way would be use of training facilities and pre-planning response to critical incidents

Both could learn from each other.

Reduced membership fees and training tuition for Military and DoD civilians. Hold conferences and training on military installations.

Sharing of information and application of advancements made in the overall security field.

Training

Work with quasi-military/commercial links such as R.O.T.C., Civil Air Patrol, Explorer Scouting, etc.

Letters to military commanders about the benefits of civil-military cooperation!

Recruitment for the security industry

Offer discounted membership rates to military members and veterans

Open a ASIS MLC knowledge database

Industry Resource Training Seminars

would like to know more

Inform them of meeting dates and invite them to local ASIS meeting. Have local chapters sponsor membership and/or attendance at the annual get together

make available an updated list by region of opportunities of events, RFP, joint training, etc

Improve private security's role in homeland security at home and abroad

Recognise US & NATO military service in regard to membership and education opportunities. Consider offering a Military/Veterans discount for PSP/PPP etc

Advertise the benefits of ASIS membership and certifications to mid and senior level officers and NCOs

Give non-military a better understanding.

Information added to informational emails.

Provide a communications bridge between Local, State, and Federal, including military, agencies to foster open dialogue and synergies.

1. Grow recognition of ASIS Certification among mil. decision makers. 2. Promote uniform technical standards across joint mil. & civilian projects

Any structured opportunities for these two elements to interchange ideas are beneficial.

Being active in the various DHS committees that govern the various regulated facilities.

Coordinated outreach programs

Provide timely briefings of cases or situations of when we could work together or learn from others events.

Provide the information to membership on an as-needed basis without cost to the ASIS member

None that I can think of at the moment. The best forum for cooperation I have seen to this point is the every other year Force Protection Equipment Demonstration held in N. VA

Promoting mutual trustfulness and assistance particularly among USA military and civilian ASIS members and their counterparts from foreign countries while at the same time promoting networking and friendship. Culture shock and/or lack of knowledge about each other's culture contributes to ethnocentrism which in turn keeps global community security peers from team working and experience sharing across the actual and increasing spectrum of threats in the world

Ensure the Council has former military who served in significant security and investigative positions. The former military knows the "talk and the walk" to establish rapport with current military

Recognize military security programs is some of the best in the world.

continued education on partnership between civilian and military organizations

Establish membership and participation with all military Entities.

Provide funding for programs

Open clear lines of communications

Discussions around emergency response planning (natural or man-made) impacting private where military personnel assist.

By providing a venue for the open discussion and sharing of ideas, issues and concerns involving the increased reliance of private security contractors on the battlefield now in Iraq and Afghanistan and in future conflicts. Reviewing lessons learned from Iraq and Afghanistan and work toward a better understanding of relationships, responsibilities and command and control harmony between the military forces and their new partners and force multipliers in future conflicts.

Joint training between military, security and law enforcement

I am not aware of the MLC.

Where practical, invite in civil participation for problem solving in areas of need

#### DEVELOPE SPECIFIC SEMINARS FOR SECURITY TECHNOLOGY AND APPLICATION

Provide useful information to the civilian sector on government security requirements.

A great number of local/municipal/county volunteer agencies rely on portable/fixed RF/MW voice and data transmitters and receivers for their operations. A great opportunity exists for leveraging, standardizing and facilitating the exchange of technology standards that can and should be adopted universally for these groups.

It would be very helpful for me to have access to training for facility security (e.g. perimeter fences, guard patrols, access controls, managing demonstrations, etc).

Promote activities identified above and work to promote association with U.S. Military installation's Director of Emergency Services; Divisional Provost Marshal Offices. Advocating professional development to active duty military members. This would also assist with increasing Active Duty membership into ASIS.

Support Organizations like World Affairs Council and National Education Association

what do military bases do for their school security issues?

I was an enlisted member in the USAF. Security Forces was the Air Forces physical security specialist team. We were never exposed to ASIS. To me we are holding the industry back by not getting all Military members involved with this organization. I personally believe that there is a possibility we are mainly reaching out to Officers rather than the enlisted branch. By reaching out to the enlisted branch more I believe we could increase our membership and participation.

Regularity and consistency across the board as related to security practices. This could assist in providing a regulatory compliance method and oversight for private/civilian entities in security.

to open the scope of current interaction between civilian and military ASIS needs to demonstrate that only "Secret" and above security cleared individuals have access to military information. Not every ASIS member should be eligible to participate.

#### R&D Pilots

industrial security awareness programme and integration of industrial security in military career programme.

Civil-Military cooperation, especially in the Development/HUmanitarian sector would benefit greatly if it were led from the NGO side, and not the military. The military has a relatively simple approach to security whereas NGOs operating in complex environments do not have at their disposal armies and tanks, or weapons and so the military has more to learn from the civilian side, especially NGO security leaders.

#### Emergency Preparedness Planning

By local organization By security courses promotion

More useable 'homeland security' information

arrange on continual basis initiatives/programs involving both parties.

Broaden Communication Channels, by actively educating the military market relative to ASIS Internationals resources and appeal

Improve contact within Government departments and also within local Garrison commands; push forward an agenda that promotes cross certification of military skills to a civil environment and to actively recruit from within the military.

There are many members of ASIS that are former member of the military maybe by reaching out to them and their contacts.

Regular dialogue to better understanding of their SOP

Outside the US, foreign Military is many times responsible for the protection of critical infrastructure which private civilian companies own or operate. Liaison with these foreign military organizations is critical to success in some countries outside the US.

Foster an environment that breakdown the walls between the military and civil communities.

Outreach - Offer briefings on topical areas of commercial or dual purpose use.

Support /sponsor private sector involvement in civil-military training and exercises.

Improve management of personnel and resources.

Place military personnel on the ASIS national boards/committees

Facilitate educational programmes and dissemination of information

International seminar, New Law

Keep private security companies aware of our changing times

Exchange of security standards with technology references for the standards and best practices

Improve communications regarding career opportunities in security field for military veterans.

Use Military Criminal Investigative Organizations such as NCIS, OSI, and Army CID as primary poc's.

Act as a communication liaison

Lobby Congress to mandate cooperation

Educate Military Members on the value added benefits to be gained from Security Industry counterparts.....and vise a versa.

Military is a huge sector. Greater participation from the military could bring inherent benefits to both civil and military.

Co-operative resource exchange where experienced military members serve with civilian organizations and vice versa.

provide current information on changing global trend and practices

Create incentives for military participation.

Mutual education and awareness events, recognition of qualifications.

I am a retired Army NCO....I retired in Aug 1992 since that time I have a very rewarding well compensated career in the security profession with an income level above \$300k annually. However, the military did a terrible job and continues to do a terrible job of preparing people to leave for the civilian sector. It is my observation that the Military Liaison Council is completely focused on government contracts and contractors. ASIS should be about the security profession not the security industry. I think the council should have an endeavor to at the national level in helping prepare those separating....particularly those combat wounded veterans, to be enter the security profession. Not as security guards....not with government contracts that are merely an extension of what they were doing prior to separating but as full-fledge security professions being compensated above the low six figures. This questionnaire does not even address that issue.....possibly the council does not see this as part of their mandate. I am curious...could you please advise me on that. Your opening question regarding demographics does not include a category I would fall into.....there should be a vet or retired category.....there is not. I find it quite disappointing.

Further roll out of the Webster University for the military. ASIS could also provide education in conjunction with the Military Police School. They provide FMs for protection of assets for physical security.

Breaking down the language/terminology barrier between civilian and military security.

Recongnition of military experience, training and procedures in civil applications

By organising conferences involving military personnel who are members of ASIS

specific coordinating educational and training enhancement discussion group meetings

Setting up a link on the ASIS webpage and posting information on that site.

Awards for military security/intelligence functions, scholarships for military dependents

Assist contractors in understanding the requirements of obtaining security clearance and working with classified material.

Marketing and publishing your activities. Let it be know what your are doing and what you plan to do.

Military familiarity with critical infrastructure and possible threat streams to these infrastructure facilities.

Support general employment background searches to include information on criminal activity, Article 15 and other diciplinary actions.

## Education

Recognize the limitations of public-private partnerships and leverage the ASIS organization to improve private-public-military cooperation before emergencies strike

## Contacting in the Field Representatives

### Annual meetings

Coordination of security with Private sector on the Energy Sector arena.

\* Sponsor booth at Association of the US Army (AUSA) annual conference as well as other booths at annual Military Services Conferences \* Provide 25% discount to military members for annual membership and testing fees. \* Provide 10% discount to military retirees for annual membership and testing fees.

Work with Joint organizations like TSWG.gov

by giving some more opportunities to civil members representatives in military

General networking. Currently for example when we want to hire veterans there is no access to any list of same that our HR dept can find.

By providing adequate support to ASIS Chapters in the area of technical support on emerging warfare and emphasizing threat countermeasures at the preventive stages.

Take advantage of all the military retirees who are now in civilian security practices.

Consider a "town hall" type format at various areas around the country.

Promote contracting and commercial opportunities with the military establishment

Conduct various talks specializing on topics that affect security - disaster preparedness and response, crisis management, critical infrastructures... etc...

Sponsor specific "exchange" events regarding military oversight of contractor security operations in hostile areas or war zones.

## Networking

As ex Canadian Military Police offer more international courses

Proper liaison with government agencies to inform them of a shift from state training to industrial security training.

Ensure exchange of non-classified information about developments in the sector

Knowledge gained in military operations could be filtered through to security companies (e.g. info on IED's, terrorist tactics etc)

Updates on Security issues in other countries.

## PROMPT INFORMATION DISSEMINATION

Provide more networking opportunities

Invite existing military members to conferences as speakers and as attendees

Think about the wealth of experience in the retired military/law enforcement community, your survey does not even acknowledge their presence.

Help develop a national standard for contractors and Security Companies

Civilian contract management and risk management techniques

Info sharing

Promote ASIS contacts in countries abroad for serving personnel to contact

Education and assistance in transitioning to the security sector in civilian life. Making the military community aware of what is being addressed by the civilian sector whilst overseas. Information sharing and security awareness.

To offer expertise knowledge without charge in specific projects based on members willing to work on such project on voluntary basis.

Melding of skills WRT security and source development and exploitation.

National Defence of each country Communication - more information to be exchanged

By giving inputs on the act of terrorism, measures to protect the society from antisocial elements,

Encourage U.S. Military participation in ASIS local meetings abroad. Also, encourage non-military ASIS members abroad to reach out to military counterparts abroad.

Help in structuring the relationship between civil-military responses to local / state / national disasters. Provide the bridge to assist local security functions enhance their outlook on security design, based on threat assessments.

Career placement for military members is far and away the #1

Continue to develop and encourage cooperation, collaboration and membership in ASIS. Co-host/participate in events in Regions/Chapters that have strong Civ/Milit ties (and not just in the East Coast/Wash DC).

The United States Military includes the Air Guard and National Guard. More information for civil authorities and owners of infrastructure on what types of support that are available in a man made or natural disaster under EMAC, Levels of support, required declarations, NorthCom, and Military Assistance to Civil Authorities(MACA)

Create Officer level liaison post within each ASIS Chapter (i.e., Director, Military Liaison) that is near an Active or Reserve military installation.

Create more awareness via base education offices and publicize Webster University Business and Organizational Security Management Master of Arts program developed in coordination with ASIS.

Developing of certification levels, promoting certified civilians opportunities to contract to military organisations.

Advertising Billboards

Facilitate assistance to Military Personnel in transferring from Military to Private Sector

Understand each side of the sector.

The need for recruitment of qualified PostMIL Security professionals into private industry

Make available new technologies without compromising national security

Create a standardized emergency mangement certification program that is applicable to military, first responders and civilian personnel.

Promote better understanding and cooperation between DoD Cognizant Security Authorities and government contractors regarding physical security regulations, inspections, and accreditations.

Meeting not only with the active duty side, but to liaison with local reserve units. Since members of the reserves are in the community, it should develop a wider business contact pool.

To seek employment

Allow ASIS members into training sponsored with the military.

Eliminate the "good ole boy" network within the Govt. There is common belief and understanding the military crowd only works with the military crowd and doesn't always look at the "right" or "proper" security result.

Improve communication with DHA and EPA for water infrastructure protection

Matters to do with disaster management and recovery.

Education, education, education.

Private security is a fact of life with such a small active force, this must be more thoroughly coordinated to avoid mistakes made in Iraq.

I know of nothing happening in this area so I cannot comment. Perhaps a luncheon that explains what the Houston Chapter is already doing would help.

More assistance to DoD by Los Alamos National Lab.

Open doors to greater cooperation and knowledge from both sides.

Liaison with rapidly growing Intelligence Analysis and related post-9/11 academic programs.

In Jamaica the Military is not involved in industrial security, and, therefore a process of educational lecture would be necessary before any meaningful discussion takes place.

Serve to help facilitate matching the military's needs with the private sector's resources.

I am not sure if you would have the contacts for the New Zealand Defence Force

Broaden civil understanding of military security and initiatives.

Create an interface available for non-classified information exchange. Create a gateway/entry point for security clearance and classified information exchange.

Military Oriented Certifications.

E-mail updates and literature.

Promote articles in ASIS journals more closely aligned or dedicated to defence works, projects and co-operation

Utilize members that have extensive access and commercial military experience

Vertical and horizontal communication channels established providing greater intel capacity for military, public and private entities.

Sponsor help wanted post military career building to prepare personnel returning to civilian life

Partner with established Civ-Mil agencies such as "TAP" state colleges, trade schools, etc to develop career paths, partnerships and so forth.

Get former active duty personnel on the committee

Contacting the military establishment abroad

Promover grupos de estudio para intercambiar puntos de vista y experiencias sobre temas específicos. Ej: Subversión.

Security best practices standardization.

invite private sector participants into more BCP planning events, Emergency evacuation and other preparedness techniques will help everyone in a civil emergency

Look for opportunities to Civilian and military participate in emergency response exercises.

Exchange in Security ideas by doing workshops

Developing UNCLASSIFIED training options for military in last years of government service to improve likelihood of acceptance into new civilian roles. I would be significantly concerned about any effort that ASIS might put forward which would harm the ability of US (or any friendly nation state) mission to preserve peace by exposing actual military applications or training to persons with evil intent.

Develop inter-operability training between civil and military professionals.

Voluntary Principles/ Human Rights training. Business Social Responsibility awareness

To liaise with commanders in showing a concern in efforts to establish military qualifications recognition within the commercial sector

Encourage military/ASIS liaison at chapter level

More involvement in the sharing of intel; opening additional markets to civilian security organizations with government security expertise.

Find ways to allow security not related to daily military contact to get, at least, Secret Clearances.

The civil side of the house could learn from some operational aspects of military security.

Making sure we have very good continuity and good communications between all branch services, DHS, Joint Forces but not only Nationally but International as well. To also be ready and prepared to lobby congress if need

With Coser cooperation and interaction between government, military and private sector security organizations.

With the love hate relationship between civil-military entities. ASIS should be utilizing the resources that recently discharged military have. Encouraging military leaders and young enlisted to participate in monthly meetings and events.

Faciliate/Sponsor real-world communication between civilian and military officials to specifically identify corporate/US Military barriers (ie. laws, rules) to communication, education and training

More communication between the two groups. Newspaper,radio,etc. You never see or hear that much about this subject!

Not familiar with what they have now, I'm retired Military.

Formalize recognition of military training for CEUs. Provide adjunct faculty for military schools and courses. Waive fees for active military attendance at ASIS courses and programs

Understanding of roles and responsibilities, training, knowledge, cooperation, form relationships to improve professionalism

Coordination for the possible use of military facilities and resources during major disaster / emergency management

Via presentations at the War Colleges (e.g., Maxwell Air Force Base)

How to support contract security staff members who have recently returned from active duty

Joint exercises.

Pushing professional certification would be most beneficial for those transitioning...

More access to military information and material to aide us in helping our clients and students. I know some things need to be secret, ok with that.

To creat a forum that sees participation from both the military and the civilian community so as to educate attendees about both viewpoints

No one has a patent on security methods & procedures. Everyone can learn from "lessons learned".

Advocate the military use of some "Best Business Practices" developed through civil security resources.

Taking into account international military professionals either in active duty or retired other than USA military personnel, then the Council should try to eliminate the stereotype barriers and ethnocentrism from North Americans' value judgements about foreign military personnel

Develop an understanding of how the military (government) can work closer with the business sector.

reach out to other councils and determine what their membership is. in other words, many have both civilian and military members, seek their ideas

Encourage military professionals where appropriate to join ASIS International.

Networking throughout our areas

Get away from holding Military Appreciation Evenings/Banquets that take up much time (months) to organize. Although the idea behind the event seems to be to raise money to give to a military directed charity (such as the Wounded Warrior Project), which is noble, I do not believe that ASIS International benefits much from this.

The Long Island Chapter would be interested in developing a partnership, much like the ones we currently enjoy with the Police Departments of Nassau and Suffolk County, and develop partnering programs like the SPIN and SCAN programs currently in place on Long Island, as well as support any community based initiatives sponsored by the military.

Have seen no instance of this to date.

Go outside of ASIS and bring in representation.

Provide more visibility during ASIS Annual Meets and incorporate international ex-Military personnel in the council

briefings meetings events with military participation

Improved communications and cooperation at the policy development level.

Education initiatives

Involve Coast Guard

Provide documents on lessons learned, such as logistics operations in high-threat environments.

Take a more active role in shaping security programs or policies within DoD, DoJ, DHS

Determine the gaps in services provided to veterans and active duty National Guard/reserve components. Seek to bridge those gaps, such as employment, training opportunities, family support and other items.

Intellegence Information

open communication and partnerships are essential.

Mentor programs for ex-military integration into civilian businesses. Assist military members in networking with cililian firms.

Offering frequent seminars involving the military, law enforcement and civilian sector.

Give us access inside the retired military-federal cocoon that has deveoped around many contract opportunities.

Interactions with County and State Emergency Management Operations Centers.

Not familiar enough with their present activities to respond appropriately.

Better communication with local chapters and members.

Involve CPP or PSP as an element of military police trainging for the U.S. Army, Navy and USMC

Making the organization better known within the civilian and military establishment areas of the government. When I first joined in 1983, I was on active duty and had to be referred by a civilian source.

Work with the states Adjutant Generals Office

Access to threat assessments

Establishing networks for future employment and/or job candidates to fill open positions.

Foster a better understanding of civil-military security parallels creating a mutual supporting relationship between the two communities

Establish a presence in other programs/events/venues that are sponsored or supported by the military.

Announcing employment opportunities

Regularly participate in LEAPS committee meetings

Ensure more membership and/or involvement with the DHS Protective Security Advisor (PSA) program.

keep the government off our back as much as possible

Emergency Management

Participation in training exercises and drills; share information on information and techniques.

I think many military personnel look to ASIS in preparation for post-retirement employment. Encouraging participation and certification for company-grade officers and junior NCOs is crucial to the growth of civil-military cooperation.

Make the public aware of the benefits and advantages of the privatization of certain military support functions.

Work more closely with the National Guard in particular

ASIS should have a role in working with the military to develop uniform standards.

ASIS should involve itself with the National Guard Employers Association.

Find ways to utilize retired military investigators with current security clearances to assist in anti-terrorism efforts.

Maybe ways to transfer training such as the Army Physical Security School to civilian certifications. There are many courses taken in the Military that could be evaluated and credit given by Civilian organizations such as ASIS.

Establish understanding of what improved cooperation between the military and civilian entities

Introduce the military members to ASIS and build a foundation for cooperation and communication. A joint venture into training and education

Integrated emergency response protocols.

Combined resources = Effective focus of resources

Develop a web site with career opportunities for Military personnel leaving the service

Conferences, workshops

Having OPMG, NGB Electronic Security Systems Program Office, and the USAR explain their programs and objectives to the MLC.

liaison with small business to the government

Networking, no matter what the affiliation is always beneficial. This would be a great start!

Expand military sponsorship of certification.

Create a presentation that clearly states how the MLC can improve C-M cooperation and resources that come along with it.

The most important would be to gain more participation in ASIS. The military law enforcement professional deals with different situations than most Law Enforcement in that they do police duties in Combat zones as well as at home station. There are many things that the military and civilian law enforcement communities can learn from each other

DoD and component services have published standards for Physical Security and Security management - Help to translate and interpret those standards in the context of corresponding standards from ASIS, NFPA, ISO, IEEE, etc.

Technology transfer and best-practices

Sponsor a roundtable at the ASIS convention. Pull in past attendance data of military personnel, then pull in selected members of the MLC.

Work with the National Guard on military duties during statewide crisis i.e. floods, riots, etc.

Provide updates via a news letter or some other communication method.

Follow the model provided by improving relations between sworn security (police) and private security (contract).

Information is the greatest asset ASIS can provide military members, however, the MLC will have to address the following issues; ASIS membership/seminar costs are prohibitive to most military persons, ASIS is usually behind in most emerging technologies and TTP's compared to the military, ASIS role in systems reliance and the current political position is also contrary to military applications of meeting the threat with deadly force.

Include more civilian law enforcement input.

I think one of the greatest ways for getting a civil-military cooperation it would be get along in all kind of security training as well as forums, speech and security courses. In our country that would be the way for interrelation among militaries and civilian.

Meetings and respect for each other during learning formats

I also think that by ASIS Sponsoring events, briefings, and/or conferences that encourage civil-military exchange is a very good idea.

Efficient transition of military personnel into civilian sector security venues upon retirement or separation.

the Military liaison is very important to get expertise in crisis plans and security matters

The security status of our safe houses and compounds in the Afghanistan/Iraq theaters is deplorable at best. ASIS should develop a training program oriented to providing security expertise in protecting these compounds. The security at my compound in Kunduz was provided by the expertise gained while serving in the Army as a Bn. S-3's driver.

Pro-actively reach out to a) retired members of the military (they bring the most real-world experience). Possibly sponsor the military in coordination of their efforts across the spectrum of "Security Practitioner" discipline.

In US, involvement with State Fusion Centers

By providing opportunities and synergy for stronger military participation at both Chapter and International venues.

Training and sharing of best practices.

Promote the security industry as a valid employment option for active duty personnel leaving the armed services.

**Would you be interested in serving your local ASIS Chapter as a Military Liaison representative to develop community awareness and appreciation in efforts to support military service members? Open-Ended Response**

Refer to section below. With few exceptions, those who responded yes to this question also want to be contacted by the MLC.

## **Additional Comments: (Open-ended question)**

I think there can be a great synergy developed if pursued to its fullest potential and with increased understanding of what each has to offer the other.

Does not let you select same numbers. So this is incomplete!

CIVIL-Military liaison will foster unity in the protection of life and properties.

As part of the homeland security, the protection of critical infrastructure, most of which is privately owned, is part of the National Response Plan but I see very little contact between private industry and DOD. I have worked on exercises in USNORTHCOM but have not seen private industry play.

Certain Military and government relationships will be contingent on ASIS members holding some form of security clearance. How will this be managed since many independent consultants may not hold current security clearances?

It would be helpful to open the lines of communication if they had a local issue or needed info they would have a local contact person they could ask for assistance and vice-versa.

The MLS might be familiar with the Multinational Experiment 5 (MNE 5) initiative leading by the USJFCOM. It is an international initiative which tries to improve cooperation between civil-military and other NCOs inside the peace keeping operations and in the theatre. The scenario will be run in the West Africa Area. You will find more information this initiative <http://www.jfcom.mil/about/experiments/mne5.html>

The concept of force protection change from civilian security to military security standards and requirements so perhaps both sides can be brought together in learning from each other. It's different in a war zone than back home but we all have many things in common, it's just a matter of dealing with organizational policies, contractual obligations and introduce training and certification to our military counterparts.

The military in general has security functions that by regulation fall under sections other than the Intelligence and Security Directorate - S2 (i.e. Antiterrorism/Force Protection - AT/FP - and Operations Security - OPSEC. These functions are responsibilities of the S3 (Operations and Plans). This is a conflict of interest for the simple fact that the S3 section is tasked to complete mission under the commander's orders and may exclude security requirements to get the mission completed as quickly and efficiently as possible. The S2 is the section on the outside of those missions that ensure security requirements are followed. In our Brigade the S2 has taken the responsibilities of the above functions, but that is not practiced military wide. This is something I would definitely like to see happen.

From New Zealand and work for Govt department - cooperation between Govt agencies and military in NZ normally very good - often (because we are small country) lot of personal contact. Formal lines do exist for formal use of military eg Police may call upon military for Terrorist incidents. To date in the last 3 years as a member of ASIS I have only met one person from the Military within ASIS NZ. While there would be benefits in more military people being involved in ASIS we have to remember NZ is a small country (4 million) and our military is proportional in size.

I work with an international aid agency, as regional safety and security advisor covering areas such as Afghanistan, Pakistan and Chechnya, whilst ASIS is my professional body to maintain my whole of security industry knowledge, little has impact or input to my current role. Globally there are only 40-50 security professionals in the aid industry all of whom have little access to professional development. Whilst a difficult ask on ASIS some sort of engagement with that group would be valuable for all concerned.

Must be careful to mix military thinking of fortify and defend versus risk management and security.

It is an excellent campaign must be promoted with maximum vigour.

I think this is a great idea with unlimited potential on improving the sharing of information and resources along with better training for civilians on related issues.

Lower the prices on conventions. Only the biggies get to go because their companies pay for it. Maybe that's where the money is for you, but not the typical private investigator.

Please keep the "International" in ASIS International - ensure other national military organizations are involved, especially the Canadian Armed Forces.

Let's not forget about the Coast Guard. GREAT resources, especially regarding maritime security. Let's also not forget about the Merchant Marines.

It is imperative that experience from Iraq and Afghanistan is not necessarily what is required in other locations, especially Africa. There is a need to train ex-military personnel in how to liaise and work with civilian organisations.

Thank you for establishing the Military Liaison Council and showing an active interest in developing cooperation between private enterprise and the military community.

Really interesting initiative ! I think that the Military and the Civil have to work together for winning the war against terrorism.

ASIS is foremostly a private entity and it has to function as an independent and private entity. Government liaisons should largely be an advisory role in which both entities can function with good inputs.

The big challenge here is the international aspect

ACTIC is one source of information for current terrorism and counter intelligence exchanges here in the greater Phoenix area. Homeland Security and local Military have a far reaching international component as applies to information exchange about current trends that could or might impact local civil communities and businesses. This type of exchange would further community awareness and understanding of the job our military is involved in here and in places like Iraq and Afghanistan.

DOD, DOS, DOE tend to be more interesting than straight military. DSS, Defensive design center and OBO are certainly worthy of contact.

This member hopes that ASIS is also approaching the primary military defence contractors supporting military interests so that they are also able to draw expertise from ASIS membership.

Please make this happen, ASIS needs to have the Military liaison to complete the performance, but not just in the US where this is easy and possible but along the rest of the countries, in my case you might focus in Latam

ASIS has already done some good work on the CBRN/terrorism side in bringing the civilian and military sides together, but there's more that can be done to educate both sides, especially as the military employs more and more civilian organizations and more and more civilians play part-time roles in the military.

Currently, we work with the military to screen and adjudicate employees for base and IT access. Too often military elements do not know how the systems work. Perhaps some of things issues could be cleared up.

I had trouble using the buttons to select the corresponding scores (if they were duplicate scores for that section)

ASIS has proved to be a valuable investment in my transition programme

Many military security decision makers lack formal security training and also lack networking contacts within the security field. They are left on their own to figure out complex security mandates. The result - the quality of physical security varies greatly from base to base.

Both sides could learn and teach a lot to the other providing the military would share

These disciplines are most definitely linked and the interoperability between them may be crucial in this rapidly changing world.

In my considered opinion, the physical security practices deployed by ASIS Intl members, that are the basis of risk assessment guidelines, manifested in the CPP body of knowledge and widely recognized as effective are inspired by the military. The INDUSTRIAL DEFENSE MANUAL represents the beginning of organized thought on the subject. Instead of crime being possible, probable and critical, it was potential events precipitated by our national enemies. The founding members of ASIS were military men.

UNTIL THIS SURVEY I WAS UNAWARE OF THE MLC. I AM GLAD TO NOW IT EXISTS.

As noted, civil operations should and could benefit from military "best practices" guidance and input.

There seems to be a glitch in the survey. Selecting a level of interest for the second time eliminates a previously selected answer forcing a result of only three out of five answers for each question

Possibly former service members would be a good choice to get the program off the ground, since they have an understanding of the military systems. They could then mentor the next up coming representatives

The military disciplines are pre-requisite for effective security management at all time. It is imperative that effort be made to harness and acquire these disciplines for the improvement of industrial security.

More cooperation in Emergency Preparedness Planning would be appreciated.

Requested ASIS / Home land Security/MLC to sponsor me for various seminars and workshops organised at US or any other place to participate and exchange our views from Indian perspective visa vis global perspective.

In completing the survey why is it not possible to answer all five questions? You check the first question and when you check the second, the first questions check is gone.

Most interested in accident investigation techniques. analytical tools and accident investigation training courses.

The civil military cooperation approach must be tailored to functional environment of each country. Thus there could be a broad generic standard of engagement strategy. The specific standards must be developed based on respective countries functional environment.

I have family members and friends who are in or have served in the military and, as a security employer, have found military veterans to be excellent employees.

I believe that we at Rutgers have formed one of the more productive relationships with the military at any educational institution. In NJ, the Army National Guard provides us with air support and video footage through the state police at all home football games and special events and have provided Black Hawk support for the county swat team during emergency management drills.

We have a unique opportunity, as the military has finally emerged from the shambles of the Vietnam era and is viewed in a positive light

Knowledge basis is similar for both...the issue appears to be the adjustment necessary for Military members to transition to corporate security.

Good initiative and other ASIS Councils should use methods such as this to gain member views.

My experience has been that most of what I had learnt in the military was directly applicable in civil security. I believe that many of the techniques used in the military would enhance security in a civil context. Of course there will always be caveats.

Increased flow and exchange of information

Not until my later years of military service, just prior to my retirement did I realize the value of ASIS and its many sources available.

DHS seems slow in responding to the need to better protect critical infrastructure and key resource facilities through the use of military capabilities. We should strive to foster this relationship in case we one day need military support or respond to an attack against these facilities.

this survey does not work in Firefox - as you try to click on an answer it changes the answer directly above!

ASIS Int'l is doing good and I am very proud to be a principal officer (Secretary) of Chapter 236. I will follow any authorised part to become a reputable member and continue to strive to raise the stakes in Nigeria.

We at TPD have a great working relationship with the Military in our area. We work closely with the AT Officers at both Soccom and Mac Dill AFB.

Your survey does not address those of us in the Civil Agencies who work very closely with DoD in various areas such as resolution of frequency interference, communications security, emergency/ disaster planning and similar issues.

Recruit more heavily from members of the armed forces that are involved in security, peacekeeping and investigative functions. Encourage local chapters to visit bases with these types of units and/or invite them to attend meetings/training.

Try and think beyond CONUS as well.

The MLC would be a perfect platform to educate the military community of what advantages their skills could have in the Private Sector and the extra education they could gain by being part of ASIS.

I have consistently used security related seminars to develop relationships. Other types of liaison seem to be fruitless U.S. "give aways" that foster as much bad faith as good.

Only the Special Forces could improve civil-military cooperation.

The Private Industry security professionals working in industries which are related to tourism are by default familiar with the traits and behavior of potential suspects of terrorists and also those who deal with contrabands. An effective communication and cooperation chain can help deter or identify many suspected activities. Information sharing is the key in my opinion.

This survey is just another reason I choose to maintain my membership in ASIS. Constantly looking for that edge and the opportunity to improve its value to the membership. GOOD JOB.

This is a very progressive idea that will enhance the overall structure of ASIS beyond civil security designs. The additional influx of concepts will be useful in today's climate.

Private Sector Security Management needs to better understand the needs and requirements of the Military Establishment.

Just being a liaison is not enough. We have several different military units and groups within our area.

As a former soldier, I see ASIS as too focused on US-only operations; it is all physical security and cyber crime. There is nothing to help former servicemembers into the security field at any level beside basic entry security guard. There is also a distinct absence of any understanding of strategic security planning for projects and companies. Lights and locks, guards and guns are all very well, but the provision of a long range security plan is something that is missing in the ASIS spectrum. Much security is not linear and indefinite but cyclic and episodic. Crime-protection security is open-ended - criminals are always there; project security has a beginning, middle and end. When this happens in the international sphere, then important issues like the Alien Torts Claim Act and the Foreign Corrupt Practices Act come into play. I have never seen these referenced or discussed in ASIS or in Security Management. We are losing this market and ASIS could easily take the lead!

There's a lot that we could learn from the military, if we have the chance of getting knowledge from the military and use that knowledge in civil areas, we have a great opportunity.

It is good to see that this linkage is being explored

This appears to be a very interesting area of growth for ASIS and could become an invaluable conduit for facilitating communications between the Military and the Private sector security businesses.

Last week there was a NZ Security conference jointly run between ASIS Int and the NZ Security Association. There were a number of NZ Defence personnel present. None were apparent ASIS Int members but all new to ASIS. One who I spoke to from the NZ Airforce stated there were others within the RNZAF who had security responsibilities. I intended to follow up this contact to try and foster some interest within the Airforce. This is very timely.

This is a great idea. ASIS leadership has finally awoken (this and other things that have been done in the past year or so)

Integrated efforts by private security, public law enforcement and the military are a necessity for future low-intensity conflicts fought abroad against U.S. private economic interests and domestic acts of terrorism. I would suspect there are a number of opportunities, especially given many in ASIS are prior service.

I'm sorry to say that I know very little of The MLC and its mission/mandate.

Me parece una necesidad, particularmente en países de Sud América en vías de desarrollo, buscar estrechar las relaciones y establecer puntos de encuentro entre los profesionales de la seguridad y los miembros de las Fuerzas del Orden.

I believe private security needs to work closer with Gov so that successful techniques can be used in private sector. that BCP planning concepts can be used by private sector

Everyone should help / support the military as they do a job most people won't do!

ASIS orientation should be toward efforts to attract current service military personnel who may be considering work in the civilian sector rather than militarizing ASIS training. As a retired military member, now training civil law enforcement, I anticipate that in the future with the climate of potential terrorist attacks and the burgeoning connectivity between terrorist and criminal organizations, it is essential that the military and civil law enforcement establishments learn to develop policies and procedures that will facilitate future inter-operability between these professionals

Our chapter (San Diego - 016) is already very active in promoting ASIS to our military community.

Great initiative. Thanks for surveying for our interests

Communications challenges are our most immediate need and I believe the military Services have already developed the solutions to our needs.

I'm retired military, it would have been nice to have my certifications under my belt before retiring...

I am former US Army Officer and I reuse much of what I learned in the military in my work with clients & teaching at the University of Miami re leadership, organization performance and transformation, business continuity, incident command, disaster mass event surge pre planning and implementation. No where else in my post Army career have I been able to find the material the Army has, This is a great idea, congratulations to the people who came up with it.

I am always seeking security professionals, this would also be a great means in which to find employees as wells as opportunities.

ASIS should focus more on operational needs and less on system needs. Development of training courses that address the harder edge of the threats needs to be considered. ie. maritime piracy, armed threats, deadly force encounters etc.

The military is a strong promoter of access controls, privacy, governmental regulations, and personnel responsibilities. It is wise to leverage this knowledge base to enhance civilian security. While the company I work with is a electric utility, our working relationship with the military is slim to none. However, having served in the NAVY for 10 years, I see strong potential for learning on both sides of the aisle, and the passing along of 'best practices' from each too.

I have a military base that my company provides gate guards for and it has been a pretty good relationship overall- It seems the military takes us more seriously than local law enforcement

There is lot that civil security/law enforcement perspectives can contribute to the military way of doing security and investigative things. 'Military' does not directly equate to 'security' in the ASIS sense. Two different paradigms.

In 2007 our chapter sponsored a telephone calling card drive for wounded soldiers. The DoD does not pay long-distance telephone charges for those vets. The effort was very successful and much appreciated.

great survey!

ASIS is the pre-eminent leader in security doctrine and we need to be seen as the leader by those in the military. The opportunity to achieve this role is ours to take.

Emphasis should be on National Guard in most areas.

I am glad to know about this Council. I do hope its goals go beyond just the recruitment of new ASIS members.

I am frustrated at times when I see good ideas put forward by ASIS that I cannot use at my government (DoD) job; DoD should listen to what ASIS has to say about security and encourage certification!