



**LAW ENFORCEMENT LIAISON COUNCIL**

**September 2008**

**ASIS ATLANTA CONFERENCE EDITION**



**LEADERSHIP**  
**2008**

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Mr. Richard E. Chase,  
CPP

**Vice-Chairperson:**  
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**Membership Committee**

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**Publications Committee**

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**Partnership Strategy**

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**Session Reviewers**

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**Subject Matter Experts**

Mr. Ira S. Somerson,  
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**School Violence**

Mr. Jeffrey Roehm & Mr.  
Michael Scala, CPP

**Transitional Training**

Mr. James Birch, Ms.  
Stacy Irving, Mr. Walt  
Smith

**Web Master**

Mr. Mark Competello

**SEE:**

**"ASIS Dynamics"**  
for leadership  
contact  
information.

**LELC: OPENING REMARKS**

*From the Desk of Richard E. Chase, CPP - Chairperson*



ASIS members and distinguished guests:

On behalf of the LELC membership, welcome to the ASIS International 2008 54<sup>th</sup> Annual Seminar and exhibits in Atlanta, Georgia! Once again, this occasion offers a great opportunity for public and private sector security professionals to come together to network, learn, and share our experiences.

The Council is involved in several important projects and initiatives that may be of interest, especially to those of you that are beginning to think about transitioning from a public organization into the private security community.

In addition, we encourage each of you to consider attending the LELC's annual meeting which will be held on Sunday, September 14, 2008, in Atlanta, Georgia (Time: 1:00 – 4:00 pm; Location: Georgia World Congress Center ([www.gwcc.com/exhibitors/maps.html](http://www.gwcc.com/exhibitors/maps.html)), B304-B305).

**Come learn more about the Council and our mission by stopping by Booth C16.! We look forward to meeting you!**

*Together, 'WE CAN MAKE A DIFFERENCE!'*



**LAW ENFORCEMENT LIAISON COUNCIL  
HANDBOOK  
2008**



*From the Desk of Richard E. Chase, CPP Chairperson*



**ASIS LELC**

**In Support of Effective Partnerships**

**Understanding the Role of ASIS  
International’s Law Enforcement  
Liaison Council**

By Richard Chase

The law enforcement and private security (LE-PS) communities represent a diversity of responsibilities, expertise, training, and resources. Whatever our duties may be, we share a similar mission- to protect the nation we so proudly serve. We do this in many ways but most importantly, by preventing terrorism, preparing for natural and man-made disasters, and preventing and fighting crime so Americans can live their lives in safety. Although we have accomplished a great deal since September 11, 2001, the challenges ahead are enormous and only through the continued development of comprehensive and effective LE-PS partnerships can we ensure future success.

I began my law enforcement career over 25 years ago. First as a Border Patrol Agent assigned to protect our country’s international borders, and later as a special agent with the Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF). I have served in a number of leadership and executive positions over the years, however, one of my most enlightening experiences relates to my tenure as the Co-Chairperson of ASIS International’s Law Enforcement Liaison Council (LELC). In this capacity, I have seen first hand the benefits of joint collaboration between the LE-PS sectors.

The following will serve to provide a brief summary of the both the challenges and the benefits of the LE-PS partnership model from the LELC perspective to include, a brief overview of the Council’s efforts in promoting initiatives, projects, and programs designed to encourage effective LE-PS partnerships.

Partnerships in the Post 9-11 World

President Bush notes in the 2007 National Strategy for Homeland Security that it has been many years since the attacks of September 11, 2001, and "...we remain at war with adversaries who are committed to destroying our people, our freedom, and our way of life. As we face the dual challenges of preventing terrorist attacks in our homeland and strengthening our Nation's preparedness for both natural and man-made disasters, our most solemn duty is to protect the American people" (DHS, 2007, President's Letter). To this, I would also add the challenges of combating and preventing violent crime.

In this regard, governments, particularly those at the state and local level, will continue to play a prominent role. The private and non-profit sectors must also be full partners in these efforts. "As the country's principal providers of goods and services, and the owners or operators of approximately 85% of the Nation's critical infrastructure, businesses have both an interest in, and a responsibility for ensuring their own security" (DHS, 2007, p. 4).

Neither the public nor the private sectors possess the necessary resources to do the job alone. A few facts and figures will quickly reveal the great potential of a collaborative LE-PS 'team approach'. It is estimated that the private security sector is composed of approximately 90,000 organizations and 2 million practitioners. Combine this with public law enforcement that has approximately 17,784 departments composed of 797,000 officers and you too can see the great potential of partnerships (National Policy Summit, 2004). Furthermore, when we add this to the strength of our Fire and Emergency Management Services professionals and related organizations, it becomes readily apparent that the potential for success is greatly enhanced when framed by a multi-organizational approach that incorporates both public and private concerns.

Unfortunately, as the 2007 National Strategy for Homeland Security points out, significant challenges remain in our efforts to make America safer. For example:

"The War on Terror is a generational struggle, and our entire Nation must be engaged and prepared to participate in this effort; Although we have substantially improved our cooperation and partnership among all levels of government, private and non-profit sectors,

communities, and individual citizens, we must continue to strengthen efforts to achieve full unity of effort through a stronger and further integrated national approach to homeland security; and

While our information sharing capabilities have improved significantly, substantial obstacles remain. We also must continue to break down information barriers among Federal, state, local, and tribal partners, along with the private sector" (p. 6).

Although we can intellectually conceptualize the vital nature of partnerships in the post 9-11 world, there indeed continues to be barriers to effective partnering. The bad news is that one obstacle to creating effective partnerships appears to be a lack of trust between public law enforcement and the private security sector. Despite considerable discussion about partnerships and the need to work together, the level of trust is reported to be low. Research has revealed that "the two sectors often view each other as having separate goals and have even viewed each other as competitors" (BJA, 2005, p. 4). Old habits die hard. The Economist John Maynard Keynes stated that, "the biggest problem is not to let people accept new ideas, but to let them forget the old ones."

One of the major causes of a lack of trust is misinformation and misunderstanding. Often, neither public law enforcement, nor private security has an accurate understanding of what the other does or can do. As is the case with the majority of disputes, "*Communication*", the cornerstone in the exchange of information and ideas is the critical first step in establishing an effective relationship between two organizations. Although we all believe we are effective communicators, recall the observations of the great Irish playwright George Bernard Shaw who said that "the single biggest problem in communication is the illusion that it has taken place." Do not take for granted that communication has occurred, and remember that communication is what true leadership is all about.

With that said, there is a lot of great work being done throughout the country to formalize these critical relationships and central to the role of the ASIS International's, Law Enforcement Liaison Council is to highlight such activities and bring

them to the attention of our membership and LE-PS community at large.

### The LELC

The LELC is part of ASIS International, a not-for-profit, professional organization that disseminates information and educational materials to enhance security knowledge, practice and performance. Founded in 1955, ASIS International operates as research and educational organization. Currently, ASIS International has approximately 36,000 members, 204 chapters and 31 councils worldwide. It is the largest international organization promoting the effectiveness and productivity of the security industry and security professionals.

The LELC is a standing council composed of a broad range of both law enforcement and private security professionals. Our motto is “Working Together for a Safer Tomorrow.” Our mission is to foster and facilitate strategic alliances with essential stakeholders within the LE-PS community through the exchange of ideas and information such as the International Association of Chiefs of Police (IACP), the Police Executive Research Forum, and the Major Cities Chiefs Association to name just a few.

The LELC lends active support to external partnership initiatives having broad application and high value to the security industry. For example, from a more programmatic perspective, the LELC supports the Safe City Program (SCP). SCP is a community-based initiative that unites businesses, residents, city officials, and law enforcement to develop and implement comprehensive crime reduction solutions in communities served by the Target Company and their business partners.

Michigan State University, along with the Department of Homeland Security’s Critical Incident Protocol program represents another program that the LELC not only supports, but fully endorses. This progressive program promotes the development of joint public and private sector emergency preparedness planning in response to critical incidents. Combined, these two programs alone are in over 60 communities nation-wide.

Other LELC offerings include a 4-hour transitional training seminar to aid in the

successful transition of law enforcement managers into positions within the private security sector. To date, the program has been delivered to over 300 police officers with an additional seminar scheduled in New York City for 2009.

Lastly, and arguably, the Council’s most significant initiative involves our work with the IACP. An extensive out-reach initiative is underway to bring the senior leadership of ASIS International and the IACP together to discuss private and public partnerships. In the last few years, the door has been opened wider than ever before as we undertake significant measures to enhance the public and private relationship.

Due in large part to the efforts of the LELC and the IACP’s Public Sector Liaison Committee, these two powerhouses, representing both security and police professionals world-wide, are now strategically positioned to cooperatively provide the connectivity to encourage and sustain increased outreach and partnerships with public and private sector security providers.

The LELC recognizes that national security and fighting crime must be a responsibility shared across our entire nation. Our governments, community organizations, and businesses must be strong partners. In today’s dynamic and asymmetric threat environment, we must strive for a response based on engaged partnerships. While local law enforcement often possesses threat information regarding infrastructure, a collaborative relationship between both public and private security places vital information into the hands of the people who really need it. In order to effectively protect the Nation’s infrastructure, law enforcement and private security must work together because neither possesses the necessary resources to do so alone.

The LELC will continue to work tirelessly to overcome the barriers to effective LE-PS partnerships because the stakes have never been greater.

### Conclusions

We have made great progress in confronting new challenges and refining our approach thanks in large part to the partnerships forged in the fires of the post 9-11 world. “America has responded courageously, with focus and clarity of purpose, and we are safer, stronger, and better prepared”

(DHS, 2007, p. 53). However, it will take time and considerable work before we achieve all of our goals. Despite the difficult challenges ahead, we must continue to work collaboratively to protect our families and our communities.

It is with the future in mind that I am encouraged when thinking of the next generation of LE-PS professionals engaged in a collaborative approach to problem solving. Ultimately, it is these emerging security professionals who will be the *change agents* and leave behind the old ideas Keynes warned us about, and who will make future LE-PS partnerships even better than they are today.

ASIS International can provide the framework for effective partnerships - now and in the future by offering members a full range of educational programs and services. Membership benefits also include a subscription to the award-winning magazine *Security Management*, networking opportunities with security professionals, personal development, and access to the Information Resources Center. Take a moment to visit the ASIS International web site at <http://www.asisonline.org/> to read about the various councils and see for yourself the many benefits of active membership. It will become readily apparent that ASIS International leads the way for advanced and improved security performance.

*Mr. Richard E. Chase is the Assistant Director (AD) and Chief Security Officer for the Office of Professional Responsibility and Security Operations, Bureau of Alcohol, Tobacco,*

*Firearms and Explosives, United States Department of Justice. He is also currently Co-Chairperson of ASIS International's LELC. AD Chase began his Federal law enforcement career over 25 years ago as a United States Border Patrol Agent. He has served in a number of leadership and executive positions with ATF over the years to include Special Agent in Charge of the Minneapolis Field Division, and Deputy Assistant Director, Office of Training and Professional Development.*

#### References

*National Policy Summit: Building Private Security/Public Policing Partnerships to Prevent and Respond to Terrorism and Public Disorder.* (2004, January 26-27). Private Security/ Public Policing. Vital Issues and Policy Recommendations: Arlington, VA. Retrieved April 22, 2008 from <http://www.theiacp.org/documents/pdfs/Publications/ACFAB5D.pdf>.

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# **WHAT IS LELC...HOW DOES IT WORK?**

*Editor: Jim Fetzer, CPP*

As with many organizations, there are committees that form the skeleton of the organization. Our mission statements below will give you the “meat” on those organizational bones.

## **PUBLICATION MISSION STATEMENT:**

The Publication Committee of the LELC is tasked with comprehensive communications promoting Law Enforcement-Private Security cooperation in support of the LELC Strategy Plan, by publishing a monthly newsletter. The newsletter will feature LELC Programs, educational programs, law enforcement liaison news from the international, national, and ASIS local chapters. The Newsletter will feature articles from the LELC membership and ASIS News articles whose subjects parallel the LELC Strategic Plan. Future publications will be developed and distributed supporting the LELC mission, topical issues, emerging trends, and teaming efforts between ASIS/LELC and external stakeholders, and publication support, as needed, for LELC.

## **SCHOOL VIOLENCE MISSION STATEMENT**

The School Violence Committee of the Law Enforcement Liaison Council provides information, references and resources for ASIS International and its various Councils. The School Violence Committee emphasizes and fosters the cooperation and partnership between law enforcement and the many public stakeholders who are responsible for the safety and security of the school environment.

## **BOOK REVIEW COMMITTEE MISSION STATEMENT:**

Review, evaluate and develop a short report on all books and manuscripts received from the ASIS learning center for publication in “SECURITY MANAGEMENT” Magazine.

## **GUIDELINES COMMITTEE MISSION STATEMENT**

The mission of the Committee on Guidelines is to inform members of the Law Enforcement Liaison Council of proposed, adopted or enacted legislative bills, laws, administrative rules and regulations, standards, and guidelines addressing or otherwise affecting the relationship of private security practitioners and law enforcement agencies, either positively or negatively. Examples of such information include, but are not limited to, requirements and recommendations concerning the screening of private security personnel, their training, or their authority; private security roles in emergency response planning and implementation; and restrictions or authorizations for specific aspects of traditional law enforcement functions to be delegated to the private sector.

The committee's focus is primarily federal in scope, but occasional issues may arise within specific states or localities that could set significantly impact the cooperative relationships built between private security and law enforcement. When and as the committee learns of such issues, they will also be reported to the Council.

The purpose of such reporting is to enable members of the Council to maintain awareness of the ever-changing legal environment within which private security and law enforcement agencies operate. Dissemination of this information allows members of the Council to understand those legal requirements and recommendations, and to take appropriate action, as individuals or collectively, to participate in and contribute to the formulation of these laws, policies, and practices, subject to applicable bylaws and procedures of ASIS International

## **WEBMASTER: MISSION STATEMENT**

The focus is on the liaison between ASIS-HQ and the LELC involving website updating and additions. The webmaster ensures all current LELC member information is current. Additionally, updating and deleting links to the website that are consistent with the LELC Strategic Plan .

## **MEMBERSHIP MISSION STATEMENT**

The Membership Committee of the Law Enforcement Liaison Council strives to identify private and public sector individuals who have a demonstrated interest and proven track record in fostering public/private initiatives within their organizations. The Committee values diversity in experience, geographic location, and special skills that meet a specific LELC need. The Committee facilitates an individual's request for membership by providing information on the mission of the Council, review of resume and background material, personal discussion with the prospective member, and a provides a recommendation to the full Council. The Committee provides periodic reports to the full Council on membership composition and makes recommendations on improving the membership process and procedures.

### **SESSION REVIEWERS MISSION STATEMENT**

The purpose and objective of the LELC's session's reviewers are to review and rate proposed sessions for ASIS International Training Conferences to ensure that sessions are chosen that enhance cooperation and coordination between the private and public sectors.

**Let us remember all the nation's hurricane and flooding victims!**



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